# Minutes of the BPSU Management Review Held on the 24<sup>th</sup> of November 2017 at the Conference Room 1 Administration Building, BPSU Main Campus, City of Balanga, Bataan

# I. Call to Order

In compliance with University Memorandum No. 1261 series of 2017, members of the Administrative Council, Main Campus Chairpersons and QMS IQA Team Members convened on 24 November 2017 at the Conference Room 1 Administration Building, BPSU Main Campus, City of Balanga, Bataan. Ms. Fatima Bacala led the group in an opening prayer. Dr. Gregorio J. Rodis called the meeting to order by at 10:35 a.m.

## II. Attendance and Declaration of Quorum

A quorum was declared. The following were present:

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16	Dr. Gregorio J. Rodis,	University President
17	Dr. Edmundo Tungol,	Vice-President for Finance and Administration
18	Dr. Emmanuel C. Macaraeg,	Vice-President for Academic Affairs
19	Dr. Maria Fe V. Roman,	Campus, Director
20	Dr. Hermogenes Paguia	Director, Research and Development
21	Dr. Flora D. Canare,	Head, Public Affairs
22	Dr. Jesselyn C. Mortejo,	Head, Quality Assurance Office
23	Dr. Romeo Nisay Jr.	Head Sports and Physical Development Office
24	Engr. Alfredo Valentos,	Director, Physical Plant and Engineering Services
25	Ms. Erlita Lacson,	Director, Finance Services
26	Ms. Candida Punla, Director,	Administrative Services
27	Dr. Bernadeth B. Gabor,	Dean CT
28	Dr. Thelma DG. Manansala,	Dean CAS
29	Ms. Cristina G. Rivera,	Dean CICT
30	Engr. Nelson Andres,	Dean CEA
31	Mr. Ferdinand Santos	University Registrar
32	Mr. Rowell De Guia	Head, International Affairs
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35	Others Present	
36	Ms. Mylen Hualda,	Chairperson OSA
37	Ms. Lorena Zapanta,	Chairperson OSA
38	Ms. Khristina Anne Dimarucut	Chairperson OSA
39	Ms. Desiree M. Gruela,	Chairperson Procurement
40	Mr. Eduardo Tinao	Chairperson, RET
41	Ms. Gigi Pascual,	Chairperson Finance
42	Ms, Maricris Garcia	IQA Team Member
43	Mr. Leonardo Agoyaoy,	IQA Team Leader
44	Ms. Rochelle Tiongson,	IQA Team Leader
45	Ms. Joyzel de leon,	IQA Member
46	Mr. Ralph Escartin	IQA Member
47	Ms. Mary Jane Hermoso	College Librarian
48	Mr. Jake Sampang	Instructor I

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DATE: 11/29

OPERATIONS AND DEVELOPMENT OFFICE

Minutes of the BPSU Management Review

52	Not in Attendance	
53	Dr. Rudy Flores	-Vice-President for Research and Extension
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55	Dr. Mel Abas	-Director, Extension Services
56	Jose Paulo B. Tuazon	-Director, PBE
57	Ms. Arlene Ibanez	-Head, ITSO

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## III. Adoption of the Agenda

The agenda of the meeting was read by the secretary as noted in the University Memorandum No. 1261 series of 2017.

- Changes in the external and internal issues that are relevant to the QMS
- Customer Feedback/Satisfaction Data Results and Analysis
- Feedback from relevant interested parties
- Status of Performance vis-à-vis Quality Objectives
- OPCR results/status cross reference to ...
- Nonconformities and corrective actions via RFAs and RFA Registry
- Relevant trends related to Operational processes
- Internal Audit results
- Performance of external providers
- Resource issues/needs and status
- Effectiveness of actions to identified risks via Risk Registry
- Risks and Opportunities
- Suitability of the Quality Policy
- Changes Affecting the QMS (if any)
- Recommendations for Improvement

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#### IV. New Business

#### External and Internal issues that are relevant to the QMS

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Presider explained that in understanding the organization and its context, the organization shall determine external and internal issues that are relevant to its purpose and its strategic direction and that affect its ability to achieve the intended results of it QMS. Dr. Rodis asked the group to identify such issues. Mr. Tinao mentioned funding grants and initiatives as very important factors especially in addressing the challenges of free tuition fee bill. He also identified technology factors such as technology access, licensing patents, intellectual property issues and licensing laws as pertinent issues relevant particularly to research and production process. Dr. Macaraeg cited ASEAN Integration and its impact on BPSU Strategic Plan. Dr. Thelma Manansala cited current legislation such as free tuition fee bill, new curriculum and CHED policies and guidelines for different curricular programs. Engr. Alfredo Valentos gave his insights on the effect of weather issues on the physical development of the university to consider mitigation for climate change. Lastly, Dr. Tungol shared that national economies and trends, taxation policies and employment laws are some of the external and internal issues affecting our financial and administrative processes.

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## Customer Feedback/Satisfaction Data Results and Analysis

Dr. Mortejo presented the Customer Feedback Result based on the summary of NBC Faculty Evaluation on Teaching Effectiveness, OSA Evaluation for student Services, and Clientele Satisfaction for Extension Services. Other Customer Feedback from other sources presented are for Finance Services and Research and Development Office.

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#### **OSA Evaluation**

Out of the eleven (11) student services evaluated, nine (9) got an agreeable or satisfying rating from students while two (2) services got a disagreeable rating-school cafeteria and maintenance. It was concluded that the food services and maintenance of the university need further improvement. Ms. Lorena Zapanta, OSA Chairperson stated that the results of the evaluation were properly discussed to the concerned unit. The summary of comments and suggestions and the plan of action agreed upon are as follows:

Customer Feedback	Plan of Action/ To Do's/Agreements
⇒ Staff not approachable	include as agenda in meetings, on-going leadership seminar for non-teaching
> Standing in long lines for hours during enrolment	plan for online registration and payment
> Paying Computer fee but no functional computer units in the laboratory-asking for refund	Limit the number of enrollees per laboratory, CEA request for PC units on process
> Observing silence in the library, should also include library personnel	Library personnel were informed already and aware of this
> Request of tables for Architecture students	Engineering students are allowed to use engineering rooms to work on their plates and other projects
Staff not approachable (include as agenda in meetings.	Personality development seminar will be included in the HR annual plan for 2018
Standing in long lines for hours during enrolment.	Online registration and payment will be implemented by 2018
> Food, unreasonable prices	(coordinated with the canteen already, solution: will look for other products)
	already coordinated with Ma'am Loyola, c/o of maintenance
> Employees given special attention	Will be included in the agenda in faculty and staff meetings before the end of 1 <sup>st</sup> semester
Inconsistent implementation of security policies	OSA coordinated with security unit
> uncourteous personnel	Dr. Tungol will discuss this to staff meeting this November
> problems with comfort rooms	Engr. Valentos will discuss this to the maintenance group
More sheds or waiting places	should be a priority project next year
⇒ Chairs not enough	should be included in PPMP

#### **Student Evaluation on Teaching Effectiveness**

Result of the student evaluation on teaching effectiveness was presented by Dr. Thelma. In terms of commitment, knowledge of subject matter, teaching for independent learning and management of learning all the programs yielded very satisfactory rating in general.

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# Common Feedbacks for Improvement (Instruction) are as follows:

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Customer Feedback	Plan of Action/ To Do's/Agreements
Never using visuals	To include request of additional LCD
	projectors
Monotonous in teaching	To be addressed in the Faculty
	Development 2018 c/o HR and VPAA
► Acquire more techniques to	To be addressed in the Faculty
motivate students	Development 2018 c/o HR and VPAA
Improve class attendance	To be addressed in the Faculty
	Development 2018 c/o HR and VPAA
Use active learning in class	To be addressed in the Faculty
	Development 2018 c/o HR and VPAA
▶ Be more consistent in classroom	To be addressed in the Faculty
management	Development 2018 c/o HR and VPAA
► Avoid hostile or inappropriate	To be addressed in the Faculty
behavior toward the students	Development 2018 c/o HR and VPAA

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#### Common Feedbacks for Improvement (Research and Extension) presented by Mr. Eduardo Tinao

Customer Feedback		Plan of Action/ To Do's/Agreements
•	Problems about liquidation	Finance department- to issue checklist
	Process	form
•	Problems about purchase requests	Early submission of research proposal
•	Dilemma about statisticians	To identify person in-charge of the SPSS
		purchased by the University
•	Confusions regarding the start of implementation, it is upon signing of memorandum of agreement or upon university memo issuance that their researches have been approved	To be discussed in the next RDO meeting
•	Problem about communication allowance, how it can be accounted	Minimum of 2 years duration of approved research can apply for postpaid plan

# Common Feedbacks for Improvement (Finance and Administration) presented by Ms. Erlita Lacson

Customer Feedback	Plan of Action/ To Do's/Agreements
> Approachability of frontline servers – cashier	
main	
> Non- issuance of pay slip – cashier	
> Inconsistent requirements for reimbursement	
> Tracking of Financial documents	
> In Absence of select key personnel/	
processing of payroll is delayed	
> Some of the staff for payroll processed are	To be discussed in the next meeting of
not approachable	Finance and Admin department
> Pinpointing of duties and responsibilities	(Nov.28, 2017)
which tend to prolong the processing of	
documents	
> Absence of key personnel tense to prolong	
the processing of documents	
> Processing of documents which should had	
been processed by finance personnel are	
instead redirected back to the	
reimbursing individual	
> Updates on employees loans and other salary	
deducted contributions	
> Over and under payment of tax	
> It seems they have more time to beautify	
themselves than having more time to do	
their actual work	
> It would be much better if there's no TV sets	
within the office to prevent actual	
distraction	

## Feedback from Stakeholders

The next agenda tackled were stakeholders' feedback

For the Research and Extension, feedback from External Funding Agencies were the source of feedbacks, other stakeholders such as CHED and ACCUP were also the major sources of feedback for all processes.

For the research and extension feedbacks, Mr. Tinao stated that strict monitoring of projects are now being implemented by the RET department, for CHED feedbacks, Dr. Ruby Matibag mentioned that they will submit their compliance report this November. For AACCUP feedbacks, the university is given up to 4th quarter of 2018 to address the recommendations during the last survey visit

# Status of Performance vis-à-vis Quality Objectives

# OPCR results/status - cross reference to MFO Accountability Report Card

The MFO Accountability Report Card presented by Dr. Mortejo reflected the attainment of the University's target and accomplishment as of September 2017.

Based on the data presented, MFO 1 have small variance ranging from -2%--10% in terms of target number of graduates, and percentage of accredited programs. The QA head presented her plan of action for the unattained target in accreditation which is submission of properly documented justification. For the unattained target in number of graduates, the deans submitted documented information to justify reasons for failure of students to graduate within the prescribed time frame.

#### **MFO2 Advanced Education Services**

All indicators have achieved the set targets except for the number of graduates.

#### **MFO 3 Research Services**

The targets for the completed research and projects and publication and patenting of research outputs were not yet achieved. According to Mr. Tinao, they are still expecting that the accomplishment will increase until December 2017. He also stated that they will might have problem achieving the target for publication and patenting because it will depend on the publisher and approving institution.

#### **MFO 4 Extension Services**

Mr. Tinao stated that the extension services have a high chance that the targets in all three (3) indicators will be achieved by December 2017.

# **MFO 5 Support to Opertions**

Dr. Edmundo Tungol, VP for Administration and Finance stated that he was very positive that all the indicators for this MFO will be achieved by December 2017.

# Status of Performance vis-à-vis Quality Objectives

Each Office presented their quality objectives aligned to the university's MFOs to see the status of their performance. All Functional Areas have unattained targets as of October 2017, but increases in accomplishments are expected until December 2017. Those who have not presented their presentation will be notified through RFAs issuance.

Functional Area	Presentor
Research and Extension	Mr. Eduardo Tinao
PBE	Ms. Desiree Gruela
Procurement	Ms. Maricris Garcia
Quality Assurance	Dr. Jesselyn Mortejo
Cultural	Dr. Romeo Nisay
Sports	Dr. Romeo Nisay
Finance	Ms. Erlita Lacson
Administrative	Ms. Candie Punla
Student Services	Ms. Mylen Hualda
Registrar	Mr. Ferdinand Santos
Library	Ms. Mary Jane Hermoso

Academics	Dr. Thelma Manansala
-CEA, CNM, GS,CICT,CIT	
Physical Plant and	No presentation
Engineering Services	
GAD	No presentation
Security	No presentation
Public Affairs	No presentation

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Mr. Leonardo Agoyaoy presented samples of audit findings with corrective actions via RFAs and RFA Registry on the following offices:

- Registrar's Office
- 196 Colleges
  - VP Admin and Finance
  - Financial Management Service

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Non-Audit Related RFA issued to Finance Office was also presented

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#### **Internal Audit results**

Sample Audit findings on the following offices that are serious and with pending action were also presented by Mr. Agoyaoy:

- Financial Management Main
- Financial Management Central
- PPES Construction
- Administrative Services
- VP A/F
- 210 Colleges

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## Relevant Trends related to Operational processes

Current trend and issues related to operational processes of the university were presented:

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Research and Extension Trends presented by Mr. Eduardo Tinao:

- Use of Qualitative Method
  - Collaborative Research
- CHED's priority themes
- Online interviews and focus groups

Administration and Finance presented by Dr. Edmundo Tungol

- New leadership styles
- Succession planning
- Work ethics
- New guidelines in budget preparation
- Prime HR
- E-government and financial transactions

227 Instruction presented by Engr. Nelson Andres

- New teaching and learning aids
- Project oriented learning
- Mobile learning
- Use of technology in teaching

#### **Performance Review: External Providers**

Engr. Valentos presented a summary of the performance of the external providers particularly the Contractors for Infrastructure projects. Based on the data presented, there are providers who delivered the project within the agreed time frame while there are other who did not, there are also providers who delivered the project but not within the standard agreed upon.

Dr. Rodis asked about the penalties and plan of action to be taken to avoid recurrence of such problems in the future. Engr. Valentos stated that there are regulatory measures being undertaken in giving penalties to delayed contractors.

#### **Effectiveness of Actions Taken to Address Risk**

Dr. Jesselyn Mortejo presented the consolidated risk assessment per functional area and the effectiveness of Actions to address the risks identified: Most of the mitigations and action taken to address the risk are found to have significant influence on the decreased of the assessed risks. There are also some identified risks that have not decreased yet in terms of probability and impact such as the risk of improper monitoring of projects in extension services, mismatching of student aptitude and program requirements and shortage of critical skills within a company's workforce. The identified risks as agreed upon will be addressed in the next student admission and personnel recruitment process.

#### **Matters Related to Resources**

The presider asked the body about the current status, needs and challenges of the university in terms of physical, human resource, financial and information resource.

Dr. Paguia, mentioned shortage of supplies, internet connectivity and office space as their needs in the RET department. The OSA have the same concerns. For the Academic group, the need for qualified faculty and lack of faculty with specialization are the common concerns as raised by Dr. Matibag and Engineer Andres. Pending reimbursements, and delayed financial transactions were also mentioned in terms of financial resources.

Engr. Alfredo Valentos, presented the status of Physical Resource to address needs and issues for buildings such as classrooms, equipment and materials, materials and consumables, laboratories and safety and security.

The budget officer, Ms. Laila Estioco gives her insights as to the financial resources status. She stated that at present all the necessary preparations, planning and budgeting are being undertaken to address the challenges of free tuition fee bills.

In terms of Human Resource needs and status, the newly appointed director for administrative services Ms. Candida Punla shared her plans for 2018 to address the human resource needs of the university.

# **Risks and Opportunities**

The presider asked the group to identify possible opportunities for improvement based on the matters discussed. Based on the open discussion, the identified opportunities for improvement are as follows:

Research	Publication of Research outputs to high quality research journals
	Increase number of faculty engage in research work
	Opportunities for external funding of research project
Extension	Opportunities for more socially relevant and effective extension
	programs
Production	Research outputs shall be patented / commercialized /
(research visibility and	Opportunities for research output s to be used by industry or by
utilization and	other beneficiaries
marketing)	adopted by industry / small and medium enterprise / LGU /
	community-based organization
Academic	Instruction Materials
	Syllabus
	Improved facilities
	Student Teacher Ratio
	Faculty development
OSA	Improved services
	Research
	Improved food services
	Utility and maintenance
	Security
	Comfort rooms
Finance Services	Separation of Main and Central Transactions on Finance Services
	Quality Workplace/ full implementation of 5S
	Improve Financial Transactions
	Pay Slip Issuances
	Database for employee loans
	Latest trends in Financial Management
Administrative	Training Needs Assessment
Services	Job Analysis
	Comprehensive HRDP
	-stress management/work life balance
	-personality development for frontline services
Physical plant and	-waiting sheds, study areas
Facilities	-CRs for students with special needs
	-improved and well documented supplier/

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251	Changes Affecting the QMS
252	Dr. Rodis asked the body on the possible changes affecting the QMS. Changes
253	identified were the following:
254	Free Tuition Fee –memorandum circular on prioritization of who can avail the free
255	tuition fee
256	Amended Guidelines for Preparation of Annual Budget Execution Plans
257	New Curriculum
258	New Research units/ centers
259	Possible Reorganization of Research and Extension Unit
260	Program Rationalization
261	Opening of new programs
262	<ul> <li>Closure of Programs (duplicated/not within the mandate)</li> </ul>
263	Zoning of Programs
264 265 266 267 268	He asked the group how to address these changes so not to affect how the university operates.
<ul><li>269</li><li>270</li><li>271</li><li>272</li></ul>	In terms of free tuition fees, the budget officer stated that series of planning are now being undertaken to come up with a more comprehensive and accurate budgeting for 2018.
273 274 275	According to Dr. Macaraeg, new curriculum and policies of CHED will be part of the curriculum review and revision by 1st quarter of 2018.
<ul><li>276</li><li>277</li><li>278</li><li>279</li></ul>	Dr. Paguia stated that they have included in their 2018 annual plan, details of action to be taken to make the new research units functional.
280 281 282 283 284 285 286 287 288	Dr. Mortejo presented to the group the quality policy statement and asked the body about the suitability of the quality policy.  Deliberation as to whether the quality policy is still suitable to the organization was done. On motion of Dr. Romeo Nisay duly seconded by Mr. Ferdinand Santos, the body agreed on the suitability of the quality policy.
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**Recap on Agreements and Actions** After all the agenda were discussed Mr. Jake Sampang made a recapitulation of the agreements and actions. IV. Adjournment With no other matters left to discuss, the meeting was adjourned at 3:35 pm. I hereby certify to the correctness of the foregoing minutes. C. MORTEJO, Ed.D.